Interim Results July 2014



Save money. Feel great.



# **Chairman's Summary**

- Good start to the year
  - Revenue +9% to £122M
- Strengthened Board
- Group structure benefiting the individual brands
  - Brand and capital investment 2014
- Dividends
  - Interim dividend increased +7% to 2.31p





# **Financial highlights**

#### Strong trading results and continued investment in technology

- Strong trading results
  - Revenue +9% to £122.4M
  - EBITDA +9% to £43.6M
- Continued capital investment to build on our data asset and customer journey
  - £7.8M spent in H1. Full year expectation is £17M
- Underlying profit after tax up 14% to £17.1M
  - Profit on disposal of associate of £3.9M
- EPS growth of 6% to 5.6 pence and progressive dividend
  - Interim dividend +7% to 2.31 pence per share
- Net debt of £21.0M



# Sales growth converted well to profits

£millions	H1 2014	H1 2013	Growth
Revenue	122.4	112.3	+9%
Gross Profit	94.4	86.7	+9%
Gross margin %	77%	77%	
Adjusted EBITDA	43.6	39.9	+9%
EBITDA margin %	36%	36%	
Depreciation & Amortisation	(15.9)	(15.2)	
Adjusting items (note 1)	(4.0)	(4.7)	
Operating Profit	23.7	20.0	+18%
Net financing costs	(1.2)	(0.3)	
Profit on disposal	3.9	0.1	
Taxation	(5.4)	(4.7)	
Net Profit	21.0	15.1	+39%
Underlying Net Profit (note 2)	17.1	14.9	+14%

Note 1 – adjusting items in 2014 are £4m for the contingent payable on the acquisition of MSE. In 2013 the contingent payable was £4.2m and fees of £0.6m related to the special dividend.

Note 2 – Underlying Net Profit is Net Profit less profit on disposal.



# All Group businesses in good growth

	Revenues			
	H1 2014	H1 2013	Growth	
MoneySuperMarket.com	106.7	100.0	7%	
TravelSupermarket.com	12.4	9.2	35%	
MoneySavingExpert.com	11.3	8.8	28%	
Intra-group eliminations	(8.1)	(5.9)		
Other	0.1	0.2		
Total Group	122.4	112.3	9%	

MoneySavingExpert.com profitable growth with H1 EBITDA up 22% to £7.5M (2013: £6.2M)



### MoneySuperMarket.com growing all product verticals

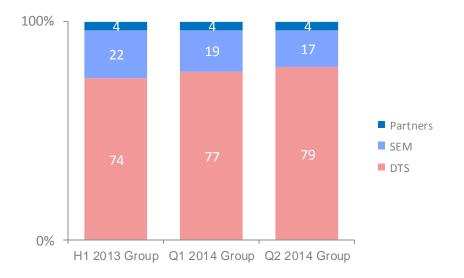
Revenues	H1 2014 £M	Q1 growth	Q2 growth	H1 growth
Insurance	68.1	1%	7%	4%
Money	29.5	4%	8%	6%
Home Services	9.1	62%	18%	38%
MoneySuperMarket.com	106.7	6%	8%	7%



# Flexing marketing spend

Three marketing levers to flex – brand spend, CRM, and paid search ("SEM")

#### Revenue by source



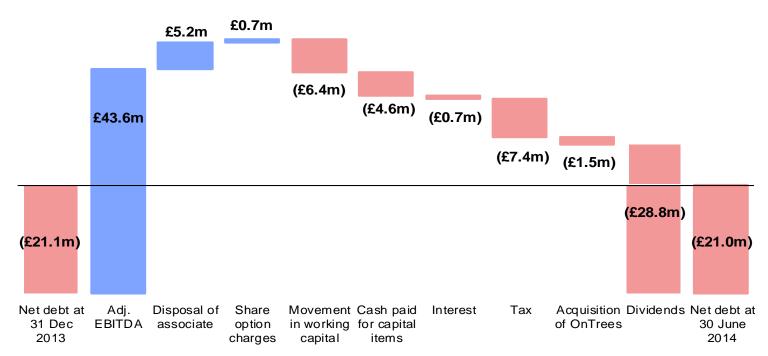
#### **Marketing spend**

£M	H1 2014	H1 2013
Offline spend	16.0	13.9
Online spend	36.1	31.3
Total spend	52.1	45.3
Marketing margin %	56%	59%



### Cash

- Net debt of £21M at 30 June 2014
- £60M revolving debt facility

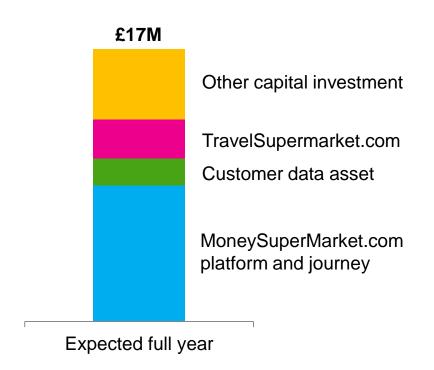




# **Continued investment in technology**

#### **Capital investment**

#### **Depreciation and amortisation**



£M	H1 2014	H1 2013
Depreciation Software amortisation	2.0 1.8	1.7 1.1
Amortisation related to MSE acquisition	0.9	0.9
Amortisation related to Group reorganisation prior to IPO	11.2	11.5
Depreciation & amortisation	15.9	15.2



## **Effective tax rate stable**

£M	H1 2014	FY 2013
Profit for the period	26.4	43.1
Standard rate of tax 21.5% (2013: 23.25%)	5.7	10.0
Effects of:		
Expenses not deductible for tax purposes	0.1	0.1
Movement on deferred tax assets related to share-based payments	0.1	0.1
Impact on deferred tax of reduction in corporation tax rate to 20%	-	(1.6)
Profit on disposal not taxable	(0.8)	-
Adjustment in relation to prior period	0.3	(0.2)
Tax expense for the period	5.4	8.4
Effective tax rate	20.6%	19.5%



## **Dividends**

	Dividend – pence per share			
	2014	2013	2012	
Interim	2.31	2.16	1.80	
Final		5.12	3.94	
<b>Total Dividend Declared</b>		7.28	5.74	
Special Dividend		12.92		
TOTAL		20.20	5.74	

- Interim dividend increased by 7% to 2.31 pence
- Dates for Interim dividend 13<sup>th</sup> August ex-div date, and 12<sup>th</sup> September payment date



## **Considerations for H2 and future years**

#### **Trading considerations**

- Trading in the first three weeks of July continued the improving trends seen in Q2.
- In H2 2013, the Group benefited from an exceptional interest in switching home energy policies, adding approximately £9M to its revenues in H2. The revenue from utilities was especially weighted in Q4, which was £7M higher than the average of the other three quarters.
- As stated before, we currently intend to increase offline marketing spend by 10% for the full year.

#### **Capital investment and Tax**

- The Group increased its capital expenditure to £17M this year. This investment is part of a threeyear programme. The Group's policy is to amortise software investment over three years. We expect software amortisation costs of c.£5 million this year, rising to around £9 million in 2015.
- Amortisation of the intangible assets related to the Group reorganisation prior to the IPO will step down this year from £23 million in 2013 to around £18 million in 2014.
- The Group's effective tax rate benefits from the amortisation of goodwill on the MSE acquisition as
  it is an allowable deduction against taxable profit under UK GAAP. This amortisation is c£18m pa
  and will run until September 2017.





## **H1 Performance on track**

#### Momentum building across all group brands

 Group is shaping well, with brands and services prospering MoneySavingExpert.com

Founder & Editor, Martin Lewis





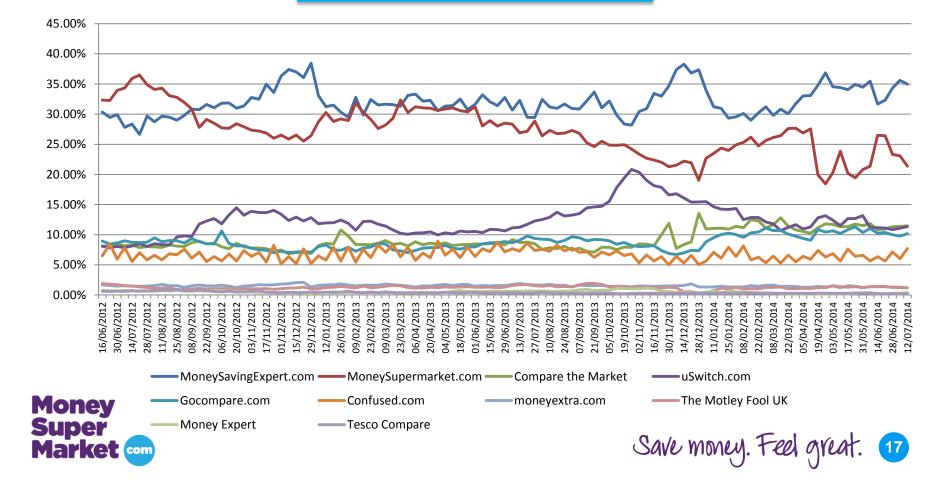
- Market health improved through H1
  - Insurance Policy deflation flattening
  - Money Credit markets good growth, savings markets slowly returning
  - Travel Holiday travel abroad growing
- Regulatory Environment endorsing our strategy
- FCA Thematic review challenging industry to innovate search beyond price

  CMA banning wide Most Favoured Nation clauses

# We play in a very competitive market

Customers seek help from MSE, but buy from a range of PCWs

Hitwise: 2 year visitor trends

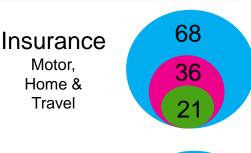


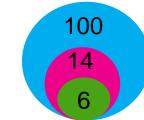
# Customer's appetite for help is growing

Group has long term structural growth across core channels

\*Market size (M Products)

\*\*Buying preferences - online





Market

**Switchers** 

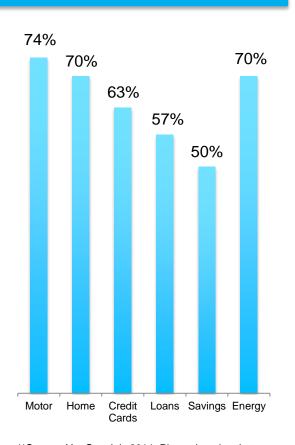
Online Switches





Money Cards, Loans & Savings

\*Source: GFK, Internal Data, Consumer Intelligence and Strategy Consultants



\*\*Source: YouGov July 2014: Please imagine that you were looking to buy or switch your policy/account for the following product... Please indicate which ONE if any of the following methods would you most prefer to use to purchase or apply for your policy or account when you're ready to switch

#### PCW experience

What is the \_first\_ word that comes to mind when you think of each of the following? PRICE COMPARISON SITES



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Source: MoneySuperMarket survey via YouGov Sample: 2800 online adults UK nat rep. May 2014



# Investing in the engine & experience

We continue to build on the work started in TravelSupermarket

Building the engine

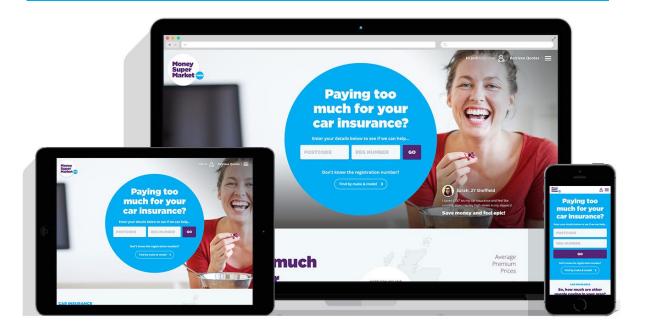








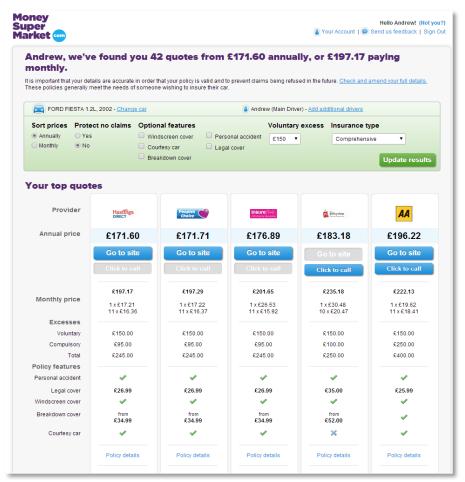
Single engine powering the brands



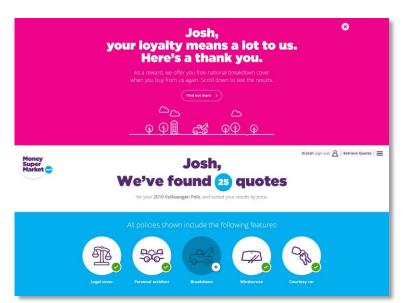


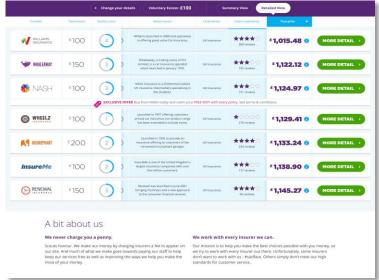
# Moving beyond price

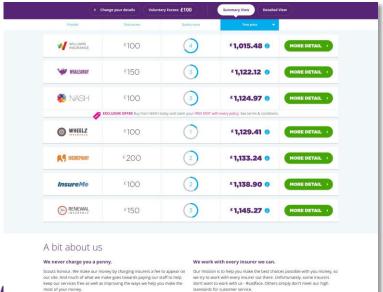
#### Current motor results page

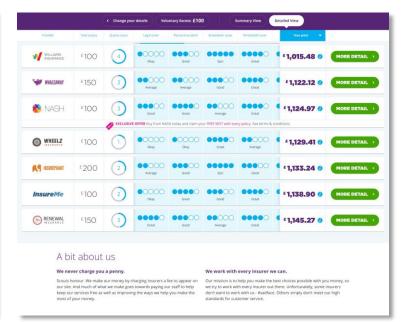










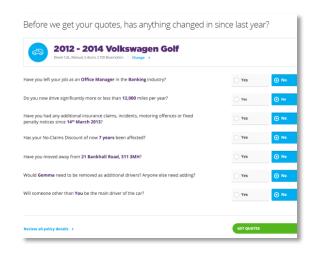




# **Putting customers in control**

#### Making it easier for customers

# Making it simple to re-buy



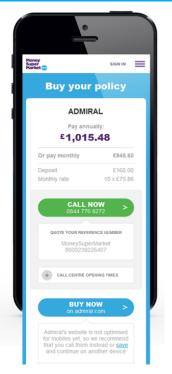
Replaying what we know about you

#### Manage your data



Central account for our 21m customers

# When & how you want



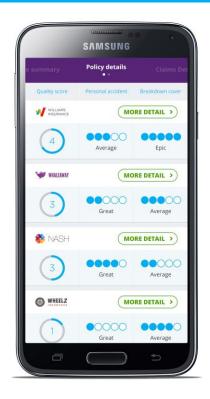
Responsive design



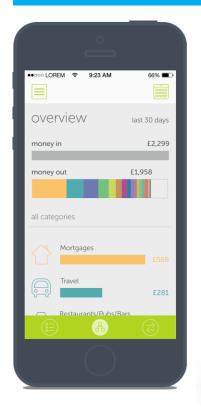
# **Leading with mobile**

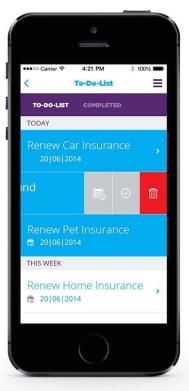
#### A mobile first approach

#### Mobile web



#### Everyday apps







# **Summary**

- Building the engine
- New motor site
- Putting customers in control of their data
- Leading with mobile



## Outlook

#### Trading momentum has continued through July

#### Group revenues

- MoneySupermarket: good growth
- MoneySavingExpert: strong growth
- TravelSuperMarket: strong growth

#### Trading trends

- Headwinds:
  - Utility market normalising
  - 20% rebuy target proving difficult
- Tailwinds:
  - Insurance premiums firming
  - Clarity on regulator's view and agenda

#### Confident in group's long term prospects

- Group capital investment: changing the shape of our organisation
  - Improving customer experiences and services
- H2 improved services and experiences
  - MSE: Mortgage eligibility checker, mobile optimised content
  - MSM: Innovative motor search
  - TSM: Flights, Car Hire, Holidays and Hotels in new platform





# **Appendix slides**



# **Adjusted EBITDA**

£millions	H1 2014	H1 2013	Variance	Variance %
Revenue	122.4	112.3	10.1	9%
Gross Profit	94.4	86.7	7.7	9%
Gross margin	77%	77%		
Administrative costs	(52.2)	(50.6)	(1.6)	3%
Distribution costs	(18.4)	(16.1)	(2.3)	15%
Operating Profit	23.7	20.0	3.7	18%
Operating Profit	23.7	20.0	3.7	18%
Amortisation of acquisition related intangible assets	12.1	12.4	(0.3)	(2)%
Amortisation of technology related intangible assets	1.8	1.1	0.7	73%
Depreciation	2.0	1.7	0.3	16%
Contingent payable on MSE acquisition	4.0	4.2	(0.2)	(3)%
Corporate finance fees	-	0.6	(0.6)	n/a
Adjusted EBITDA	43.6	39.9	3.7	9%
Adjusted EBITDA margin	36%	36%		



# Adjusted cost base

£millions	H1 2014	H1 2013	Variance	Variance %
Staff costs	19.5	19.5	-	-
Depreciation	2.0	1.7	0.3	16%
Amortisation of technology	1.8	1.1	0.7	73%
Irrecoverable VAT	4.5	4.4	0.1	2%
Other admin	8.3	6.8	1.5	22%
Total Adjusted Admin	36.1	33.5	2.6	8%
Advertising	16.0	13.5	2.5	19%
Other Marketing/PR	2.4	2.6	(0.2)	(8)%
Total distribution costs per P&L	18.4	16.1	2.3	15%
Other online Marketing costs	28.1	25.9	2.2	9%
Intermediary Marketing costs	(0.1)	(0.3)	0.2	(67)%
Total Marketing Costs	46.5	41.7	4.8	11%
Total Adjusted Cost Base below Gross Margin	54.6	49.6	5.0	10%
Total Adjusted Cost Base	82.6	75.2	7.4	10%

Represents the adjusted cost base for the Group, and therefore includes approximately £3.3m of administrative expenses, and £0.1m of distributions costs, relating to MoneySavingExpert.com in H1 2014 (H1 2013: £2.4m administrative expenses, £0.1m distribution costs). Excludes contingent payable in relation to the MSE acquisition, amortisation relating to acquisitions and costs incurred in H1 2013 associated with the special dividend paid in July 2013.



# Earnings per share calculation

£millions	H1 2014	H1 2013
Statutory Profit Before Tax	26.4	19.8
Amortisation of MSFG intangibles	11.2	11.5
Amortisation of MSE intangibles	0.9	0.9
MSE contingent payable	4.0	4.2
Profit on disposal of associate	(3.8)	-
Corporate finance fees	-	0.6
Adjusted 'Before Tax' Earnings	38.7	36.9
Assumed tax at 21.5% (2013: 23.25%)	(8.3)	(8.6)
Adjusted Earnings	30.4	28.3
Basic average shares (millions)	543.8	539.5
Basic adjusted EPS (pence)	5.6	5.2
Diluted average shares (millions)	549.9	548.8
Diluted adjusted EPS (pence)	5.5	5.2



# Statutory balance sheet

£millions	30 June 2014	31 December 2013	30 June 2013
Intangible assets	168.1	174.3	185.2
Other non-current assets	10.8	12.5	11.4
Net current assets/liabilities	31.3	27.0	(52.4)
Long-term liabilities	(83.5)	(80.0)	(19.7)
Net assets	126.7	133.8	124.5

- Intangible assets include £55m of goodwill and £39m of other intangibles associated with the acquisition of MSFG; £10m of internally generated intangible assets; £53m of goodwill and £10m of other intangibles associated with the acquisition of MSE, and £1.5m of goodwill related to the acquisition of OnTrees.
- Net current assets includes cash of £39m. Net current liabilities of £52.4m at 30 June 2013 was due to the declaration pre-period end of the £70m special dividend paid in July 2013.
- The long-term liability represents borrowings of £60m, the net deferred tax liability largely relating to the tax amortisation benefit of the intangibles assets recognised upon the acquisitions of MSFG and MSE, and £15.4m of contingent remuneration relating to the acquisition of MSE.



# **Acquisitions and disposals**

#### Purchase of OnTrees and disposal of HD Decisions

#### OnTrees

- Purchased trade and assets of OnTrees on 14 March 2014 for £1.5M
- Bank account and credit card account aggregation service provider

#### HD Decisions

- Disposed of business on 7 May 2014 to third party
- Upfront consideration of £5.2M received
- Contingent consideration of up to £1.9m receivable dependent on certain financial targets over subsequent 3 year earnout period
- Profit on disposal of £3.9M recorded in interim results



## **Insurance H1 2014**

#### Good revenue growth in Q2

- Revenues +4% against last year
  - Good Q2 revenue growth our investment in customer experience, in CRM, and in price, together with some improvement in the switching market.
- Other revenues £0.8m (10%) ahead of same period last year led by data services.

millions	H1 2014	H1 2013	Variance	Variance %	H2 2013
Visitors	18.2	18.8	(0.6)	(3)%	16.4
Transactions	8.2	8.2	-	-	7.4
Click revenue (£)	58.9	57.1	1.8	3%	53.8
Other revenue (£)	9.2	8.4	0.8	10%	8.3
Total revenue (£)	68.1	65.5	2.6	4%	62.1
RPV	£3.74	£3.48	£0.26	7%	£3.80
RPT	£7.16	£6.96	£0.20	3%	£7.28



# Money H1 2014

#### Significant credit revenue growth

- Revenues +6% against last year
  - Credit revenues 18% ahead driven by credit card growth
  - Non-credit revenues +4% in H1 continued impact of Funding for Lending scheme and low interest rates

millions	H1 2014	H1 2013	Variance	Variance %	H2 2013
Visitors	21.5	22.7	(1.2)	(6)%	18.9
Transactions	11.2	10.5	0.8	7%	10.2
Click revenue (£)	28.2	26.5	1.6	6%	22.5
Other revenue (£)	1.4	1.4	-	-	1.7
Total revenue (£)	29.5	27.9	1.6	6%	24.2
RPV	£1.38	£1.23	£0.15	12%	£1.28
RPT	£2.51	£2.53	(£0.02)	(1)%	£2.20



## **Home Services H1 2014**

#### **Strong growth in Energy revenues**

- Revenues +38% against last year
  - Utility switching volumes increased on both MoneySavingExpert's Energy Club and on MoneySuperMarket.com where we improved the site and broadened the range of providers

millions	H1 2014	H1 2013*	Variance	Variance %	H2 2013*
Visitors	7.2	6.8	0.4	7%	8.0
Transactions	3.2	2.4	0.8	36%	2.8
Click revenue (£)	9.1	6.6	2.5	38%	15.1
Other revenue (£)	-	-	-	-	-
Total revenue (£)	9.1	6.6	2.5	38%	15.1
RPV	£1.26	£0.97	£0.29	30%	£1.87
RPT	£2.83	£2.78	£0.05	2%	£5.31

<sup>\*2013</sup> has been restated to remove the shopping and vouchers channel from Home Services.



# **TravelSupermarket.com H1 2014**

#### **Strong growth continues**

- Revenues +35% against last year
- Package Holidays, Hotels, Flights and Car Hire growing
- Invested in TV support in key sales period around Christmas and again in July
- Significant on-going investment in TravelSupermarket.com website

millions	H1 2014	H1 2013	Variance	Variance %	H2 2013
Visitors	34.0	29.2	4.8	16%	26.7
Transactions	17.6	14.1	3.5	24%	12.2
Click revenue (£)	11.6	8.8	2.8	32%	8.2
Other revenue (£)	0.8	0.4	0.4	105%	0.3
Total revenue (£)	12.4	9.2	3.2	35%	8.5
RPV	£0.36	£0.31	£0.05	16%	£0.32
RPT	£0.66	£0.62	£0.04	6%	£0.67





millions	H1 2014	H1 2013*	Variance	Variance %	H2 2013*
Visitors	80.9	77.4	3.5	5%	70.7
Transactions	40.3	35.5	4.8	14%	32.7
Click revenue (£)	107.8	99.0	8.8	9%	99.8
Other revenue (£)	11.3	10.2	0.9	9%	10.3
Total revenue (£)	119.1	109.2	9.9	9%	110.1
RPV	£1.47	£1.41	£0.06	4%	£1.56
RPT	£2.67	£2.79	(£0.12)	(4)%	£3.05

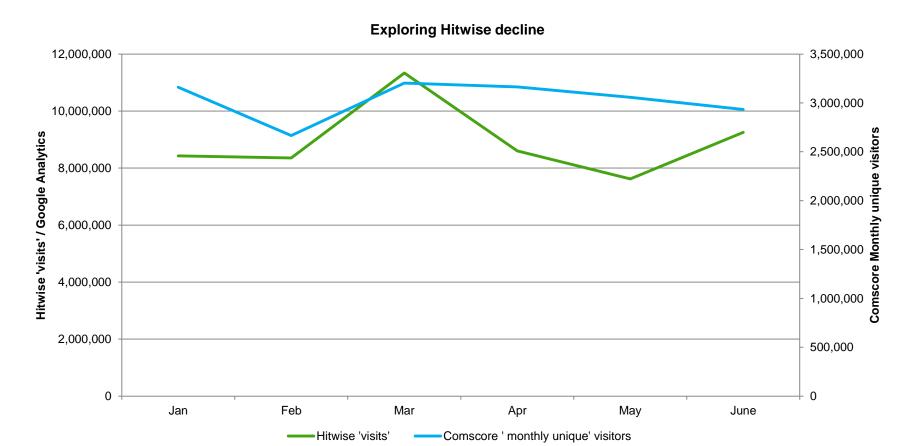
 $Note-Money Super Market.com\ and\ Travel Supermarket.com\ only\ -\ excludes\ MSE.$ 



<sup>\*2013</sup> has been restated to remove the shopping and vouchers channel from Home Services.

# MoneySuperMarket Visitors

#### **Comscore and Hitwise Visitor Tracking**





- March 9<sup>th</sup> Hitwise had a significant recalibration of its visit data
- Comscore: Source Mediacom note June contains estimate of mobile traffic volumes as not available at time of publishing

